October 31, 2017

# Summary of Consolidated Earnings Report for the Second Quarter of FY2017 (Japanese GAAP)

| Name of listed company: | Nippon Express Co., Ltd. |               | Listed stock exchanges: Tokyo                 |
|-------------------------|--------------------------|---------------|---|
| Code:                   | 9062                     |               | (URL: http://www.nipponexpress.com (English)) |
|                         |                          |               | (URL: http://www.nittsu.co.jp (Japanese))     |
| Representative:         | President and CEO        | Mitsuru Saito |   |

Scheduled date for release of Quarterly Financial Report: November 14, 2017

Scheduled date of dividend payment: December 4, 2017

Availability of supplementary briefing material on guarterly financial results: Available

(Millions of yen, rounded down)

(%: compared with the previous period)

1. Consolidated Financial Results for the Six Months Ended September 30, 2017 (from April 1, 2017 to September 30, 2017)

(1) Consolidated Business Results

| (····································· |           |                                    |           |                                    |           |                  |           |      |                                |  |
|--|-----------|------------------------------------|-----------|------------------------------------|-----------|------------------|-----------|------|--------------------------------|--|
|  | Revenu    | Revenues Operating income Ordinary |           | Revenues Operating income Ordinary |           | Operating income |           | ome  | Profit attribut<br>owners of p |  |
|  | ¥ million | %                                  | ¥ million | %                                  | ¥ million | %                | ¥ million | %    |                                |  |
| Six Months Ended<br>Sep. 30, 2017      | 956,131   | 5.2                                | 32,232    | 31.8                               | 34,482    | 22.4             | 21,570    | 17.9 |                                |  |
| Six Months Ended<br>Jun. 30, 2016      | 909,278   | (4.6)                              | 24,452    | 5.8                                | 28,163    | 1.8              | 18,292    | 20.3 |                                |  |

(Note) Comprehensive income:

Six Months Ended Sep. 30, 2017: ¥29,367 million [ - %]

Six Months Ended Sep. 30, 2016: ¥714 million [ (92.6 %)]

|                                   | Basic earnings<br>per share | Diluted earnings<br>per share |
|-----------------------------------|-----------------------------|-------------------------------|
|                                   | ¥                           | ¥                             |
| Six Months Ended<br>Sep. 30, 2017 | 224.66                      | —                             |
| Six Months Ended<br>Sep. 30, 2016 | 183.60                      | —                             |

\*The Company consolidated 10 shares of its common stock into 1 share, effective October 1, 2017. Accordingly, basic earnings per share were calculated assuming that the said share consolidation was implemented at the beginning of the previous consolidated fiscal year.

(2) Consolidated Financial Position

|                          | Total assets   | Net assets | Equity ratio |  |  |  |  |
|--------------------------|--|------------|--------------|--|--|--|--|
|                          | ¥ million  | ¥ million  | %            |  |  |  |  |
| As of Sep. 30, 2017      | 1,535,220  | 576,360    | 36.4         |  |  |  |  |
| As of Mar. 31, 2017      | 1,521,800  | 552,985    | 35.2         |  |  |  |  |
| (Deference) Equity Ac. o | (Deference) Equity Ac of Sec. 20, 2017; VEED EET million Ac of Mar. 21, 2017; VEEC 270 million |            |              |  |  |  |  |

(Reference) Equity: As of Sep. 30, 2017: ¥559,557 million As of Mar. 31, 2017: ¥536,378 million

#### 2. Dividends Information

|   | Annual dividend per share |                |               |          |        |  |  |
|---|---------------------------|----------------|---------------|----------|--------|--|--|
|   | First Quarter             | Second Quarter | Third Quarter | Year End | Yearly |  |  |
|   | ¥                         | ¥              | ¥             | ¥        | ¥      |  |  |
| Fiscal Year Ended<br>Mar. 31, 2017                | —                         | 5.00           | —             | 6.00     | 11.00  |  |  |
| Fiscal Year Ending<br>Mar. 31, 2018               | —                         | 6.00           |               |          |        |  |  |
| Fiscal Year Ending<br>Mar. 31, 2018<br>(Forecast) |                           |                | _             | 60.00    | _      |  |  |

(Note) Revision of dividend projection from recently announced figures: No

\*The Company consolidated 10 shares of its common stock into 1 share, effective October 1, 2017. Accordingly, the year-end dividends forecast for the fiscal year ending Mar. 31, 2018 represents the amount reflecting the impact of this share consolidation, and the yearly dividends forecast has been left blank ("-"). For details, please refer to "Explanation for the appropriate use of financial forecasts and other special notes."

#### 3. Forecast of Consolidated Financial Results for FY2017 (from April 1, 2017 to March 31, 2018)

| (%: compared with the previous period |           |     |                  |       |                 |       |                  |          |          |           |  |
|---------------------------------------|-----------|-----|------------------|-------|-----------------|-------|------------------|----------|----------|-----------|--|
|                                       | Revenues  |     | Operating income |       | Ordinary ir     | ncome | Profit attribu   | table to | Earnings |           |  |
|                                       | Kevenu    | 163 | Operating        | ncome | Ordinary income |       | owners of parent |          | parent   | per share |  |
|                                       | ¥ million | %   | ¥ million        | %     | ¥ million       | %     | ¥ million        | %        | ¥        |           |  |
| Full year                             | 1,940,000 | 4.1 | 69,000           | 20.1  | 72,000          | 12.8  | 43,000           | 18.0     | 447.85   |           |  |

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(Note) Revision of consolidated results forecast from recently announced figures: Yes

Earnings per share in the Forecast of Consolidated Financial Results (Full Year) for FY2017 reflects the impact of the share consolidation. For details, please refer to "Explanation for the appropriate use of financial forecasts and other special notes."

\*Notes

- (1) Significant changes of subsidiaries during the period under review (affecting specific subsidiaries due to changes in scope of consolidation): No
- (2) Adoption of special accounting treatment for preparing Quarterly Consolidated Financial Statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates and corrections of errors
  - 1) Changes in accounting policies due to the revision of accounting standards, etc.: No
  - 2) Any changes in accounting policies other than 1) above: Yes
  - 3) Changes in accounting estimates: Yes
  - 4) Corrections of errors: No
    - (Note) Please refer to "2. Consolidated Financial Statements and Significant Notes, (4) Notes to Consolidated Financial Statements (Changes in Accounting Policies, Changes in Accounting Estimates and Correction of Errors)" on page 10 for details.
- (4) Total number of issued shares (common stock)

| ( ) · · · · · · · · · · · · · · · · · ·                        |                                      |                      |                                      |                      |
|--|--------------------------------------|----------------------|--------------------------------------|----------------------|
| 1) Total number of issued shares at end                        | As of                                | 99,800,000           | As of                                | 99,800,000           |
| of period (including treasury stock)                           | Sep. 30, 2017                        | shares               | Mar. 31, 2017                        | shares               |
| 2) Total number of treasury stocks at end                      | As of                                | 3,784,936            | As of                                | 3,786,986            |
| of period  | Sep. 30, 2017                        | shares               | Mar. 31, 2017                        | shares               |
| <ol> <li>Average number of shares during<br/>period</li> </ol> | Six months<br>ended Sep. 30,<br>2017 | 96,015,045<br>shares | Six months<br>ended Sep. 30,<br>2016 | 99,634,163<br>shares |

- (Note) 1. The Company consolidated 10 shares of its common stock into 1 share, effective October 1, 2017. Accordingly, "Total number of issued shares at end of period (including treasury stock)," "Total number of treasury stocks at end of period" and "Average number of shares during period" were calculated assuming that the said share consolidation was implemented at the beginning of the previous consolidated fiscal year.
  - 2. The Company has introduced the Executive Compensation BIP (Board Incentive Plan) Trust, and the Company's shares owned by the Trust recorded were included in the treasury stock at the end of the period under review. Number of shares owned by the Executive Compensation BIP Trust: As of Sep. 30, 2017: 73,253 shares As of Mar. 31, 2017: 77,100 shares (These figures are included in "Total number of treasury stocks at end of period" above.)

\*This Consolidated Earnings Report is outside the scope of guarterly review.

\*Explanation for the appropriate use of financial forecasts and other special notes

The consolidated financial results forecast released on July 31, 2017 has been revised in this report. The forward-looking statements and other results forecasts stated herein are based on the information available at the time this report was prepared and on certain assumptions considered to be reasonable. Accordingly, actual business performance may differ significantly from forecasts due to a number of factors. Please refer to "1. Qualitative Information on Quarterly Financial Results, (3) Explanation of Consolidated Financial Results Forecasts and Other Forward-looking Information" on page 3 for the use of preconditions of the financial forecasts and the use of the forecasts.

Forecast of dividends and consolidated financial results after the consolidation of shares

The Company consolidated 10 shares of its common stock into 1 share, effective from October 1, 2017 based on the resolution at the 111th Ordinary General Meeting of Shareholders held on June 29, 2017. In addition, the Company changed the number of shares constituting one share unit from 1,000 shares to 100 shares as of the same date. The forecast of dividends and consolidated financial results for FY2017 not reflecting the consolidation of shares are as follows.

1. Dividends forecast for FY2017: Year-end dividend per share: ¥6.00

2. Forecast of consolidated financial results for FY2017: Earnings per share: ¥44.78

**Disclaimer:** 

This English translation has been prepared for general reference purposes only.

The Company shall not be responsible for any consequence resulting from the use of the English translation in place of the original Japanese text.

In any legal matter, readers should refer to and rely upon the original Japanese text released October 31, 2017.

#### 1. Qualitative Information on Quarterly Financial Results

#### (1) Explanation of Business Results

During the six months ended September 30, 2017, the Japanese economy remained in a moderate recovery trend, with signs of a pickup in corporate production activities and capital investments, etc. amid a modest recovery in the global economy.

Under these economic conditions, in the field of logistics, although domestic freight movements continued to lack vigor, domestic freight saw an increase in transportation demand, including for automotive parts and steel, while international freight was generally strong due to factors such as the continued steady airfreight of electronic components, etc. mainly to Asia.

In this business environment, during the six months ended September 30, 2017, the Nippon Express Group recorded a year-on-year increase in revenues across all segments, due to factors such as robust export airfreight transactions and a rise in the unit selling price of oil. Segment income increased for all segments, coupled with positive effects on income resulting from the change in depreciation method.

As a result, revenues increased by ¥46.8 billion, or 5.2% year on year, to ¥956.1 billion, operating income increased by ¥7.7 billion, or 31.8% year on year, to ¥32.2 billion, ordinary income increased by ¥6.3 billion, or 22.4% year on year, to ¥34.4 billion, and profit attributable to owners of parent increased by ¥3.2 billion, or 17.9% year on year, to ¥21.5 billion. The depreciation method for property and equipment at the Company and some domestic consolidated subsidiaries have been changed from the declining-balance method to the straight-line method starting from the first quarter ended June 30, 2017, in order to allocate costs to better reflect actual use of assets. In addition, the useful lives for some vehicles have been changed.

For details, please refer to "2. Consolidated Financial Statements and Significant Notes, (4) Notes to Consolidated Financial Statements (Changes in Accounting Policies, Changes in Accounting Estimates and Corrections of Errors)." In addition, the Company marked the 80th anniversary of its founding on October 1, 2017. As a project to commemorate our 80th anniversary, we aim to further increase corporate value through social contribution activities, the formulation of a corporate message, and system development projects related to safety and quality.

#### (2) Explanation of Financial Position

#### 1) Assets, Liabilities and Net Assets

Total assets as at the end of the second quarter ended September 30, 2017 amounted to ¥1,535.2 billion, an increase of ¥13.4 billion or 0.9% from the end of the previous fiscal year.

Current assets amounted to ¥686.2 billion, a decrease of ¥19.7 billion or 2.8% from the end of the previous fiscal year, while non-current assets totaled ¥848.9 billion, an increase of ¥33.1 billion or 4.1% from the end of the previous fiscal year.

The decrease in current assets was mainly attributable to the decrease in cash and cash in banks.

The increase in non-current assets was mainly attributable to the increases in buildings and investment securities, etc. Current liabilities increased by ¥11.1 billion or 2.5% from the end of the previous fiscal year to ¥449.6 billion, and non-current liabilities decreased by ¥21.1 billion or 4.0% to ¥509.2 billion from the end of the previous fiscal year.

The increase in current liabilities was mainly attributable to the increase in short-term loans payable, etc.

The decrease in non-current liabilities was mainly attributable to the decrease in long-term loans payable, etc.

Net assets amounted to ¥576.3 billion at the end of the second quarter ended September 30, 2017, an increase of ¥23.3 billion or 4.2% from the end of the previous fiscal year.

The increase in net assets was mainly attributable to the increases in retained earnings and valuation differences on available-for-sale securities.

#### 2) Cash Flows

Cash and cash equivalents as at the end of the second quarter ended September 30, 2017 decreased by ¥41.5 billion from the end of the previous fiscal year, to ¥121.8 billion.

Net cash provided by operating activities amounted to ¥45.9 billion in proceeds, the same level as the second quarter ended September 30, 2016.

Net cash used in investing activities totaled ¥65.7 billion in expenditures, a year-on-year increase of ¥32.2 billion. This

was mainly due to the increase in payment for purchase of property and equipment.

Net cash used in financing activities amounted to ¥21.3 billion in expenditures, a year-on-year increase of ¥71.5 billion. This was mainly due to the decrease in proceeds from issuance of bonds.

(3) Explanation of Consolidated Financial Results Forecasts and Other Forward-looking Information

The consolidated financial results forecast for FY2017 announced on July 31, 2017 have been revised as follows in light of recent performance trends.

For details, please refer to "3. Reference Materials (1) Consolidated Reference Materials, Forecast of Financial Results for FY2017 (Full Year)."

### 1) Revisions to Financial Results Forecast

(From April 1, 2017 to March 31, 2018)

Revisions to Forecast of Consolidated Financial Results for FY2017 (Full year)

|  | Revenues  | Operating income | Ordinary income | Profit attributable to<br>owners of parent | Earnings<br>per share |
|--|-----------|------------------|-----------------|--|-----------------------|
|  | ¥ million | ¥ million        | ¥ million       | ¥ million                                  | ¥                     |
| Previously announced<br>forecast (A)<br>(Announced on<br>July 31, 2017)                                    | 1,940,000 | 67,000           | 70,000          | 42,000                                     | 437.43                |
| Current revised forecast (B)   | 1,940,000 | 69,000           | 72,000          | 43,000                                     | 447.85                |
| Amount of<br>increase/decrease<br>(B) - (A)  | _         | 2,000            | 2,000           | 1,000                                      |                       |
| Percentage of<br>increase/decrease<br>(%)  | _         | 3.0              | 2.9             | 2.4  |                       |
| (Reference) Actual<br>results for the previous<br>fiscal year<br>(the fiscal year ended<br>March 31, 2017) | 1,864,301 | 57,431           | 63,806          | 36,454                                     | 371.32                |

\* The Forecast of Non-consolidated Financial Results for FY2017 (Full year) is unchanged from the previously announced forecast.

\* The Company consolidated 10 shares of its common stock into 1 share, effective October 1, 2017. Earnings per share is calculated assuming that the said stock consolidation was implemented at the beginning of the previous fiscal year.

#### 2) Reasons for Revision of Financial Results Forecasts

Financial results forecast figures have been revised because consolidated operating income, ordinary income and profit attributable to owners of parent are expected to exceed the previously announced forecasts due to robust transportation demand in overseas segments centered on air freight forwarding, despite continued weak movements of domestic freight, although revenues are expected to remain unchanged from the previously announced forecast.

## \*Note Regarding Financial Results Forecasts

The results forecasts and other forward-looking statements stated herein were prepared according to judgments made by the Company based on information currently available, and contain elements of risk and uncertainty. Actual business performance may differ from forecasts.

# 3. Consolidated Financial Statements and Significant Notes

(1) Consolidated Balance Sheets

|                                       |   | (Unit: Millions of yer                                 |
|---------------------------------------|---|--|
|                                       | FY2016<br>(as of March 31, 2017)        | Second Quarter of FY2017<br>(as of September 30, 2017) |
| ASSETS                                | (40 01 1141 01 01, 2011)                |  |
| Current assets:                       |   |  |
| Cash and cash in banks                | 212,683                                 | 184,408  |
| Notes receivable—trade                | 23,162                                  | 24,767   |
| Accounts receivable—trade             | 298,594                                 | 295,547  |
| Inventories                           | 6,128                                   | 7,715  |
| Other                                 | 166,543                                 | 174,917  |
| Less: allowance for doubtful accounts | (1,117)                                 | (1,090)  |
| Total current assets                  | 705,994                                 | 686,265  |
| Non-current assets:                   |   |  |
| Property and equipment                |   |  |
| Vehicles, net                         | 26,816                                  | 29,984   |
| Buildings, net                        | 245,275                                 | 256,925  |
| Land                                  | 178,991                                 | 187,341  |
| Other, net                            | 67,039                                  | 72,534   |
| Net property and equipment            | 518,123                                 | 546,785  |
| Intangible assets                     |   |  |
| Goodwill                              | 43,047                                  | 41,537   |
| Other                                 | 76,407                                  | 75,027   |
| Total intangible assets               | 119,455                                 | 116,564  |
| Investments and other assets          |   |  |
| Investment securities                 | 125,896                                 | 136,257  |
| Other                                 | 53,400                                  | 50,472   |
| Less: allowance for doubtful accounts | (1,070)                                 | (1,126   |
| Total investments and other assets    | 178,226                                 | 185,603  |
| Total non-current assets              | 815,805                                 | 848,954  |
| Total assets                          | 1,521,800                               | 1,535,220  |
| LIABILITIES                           | , | , ,  |
| Current liabilities:                  |   |  |
| Notes payable—trade                   | 5,833                                   | 6,490  |
| Accounts payable—trade                | 156,864                                 | 151,043  |
| Short-term loans payable              | 60,606                                  | 64,746   |
| Income taxes payable                  | 16,517                                  | 12,805   |
| Provision for bonuses                 | 21,299                                  | 21,948   |
| Other provisions                      | 178                                     | 382  |
| Other                                 | 177,168                                 | 192,199  |
| Total current liabilities             | 438,468                                 | 449,616  |
| Non-current liabilities:              | · · · · · · · · · · · · · · · · · · ·   | · · · · · ·  |
| Bonds payable                         | 125,000                                 | 125,000  |
| Long-term loans payable               | 209,724                                 | 190,801  |
| Other provisions                      | 2,164                                   | 1,569  |
| Net retirement benefit liability      | 157,371                                 | 155,901  |
| Other                                 | 36,087                                  | 35,971   |
| Total non-current liabilities         | 530,346                                 | 509,243  |
| Total liabilities                     | 968,815                                 | 958,859  |

|   |                                  | (Unit: Millions of yen)                                |
|---|----------------------------------|--|
|   | FY2016<br>(as of March 31, 2017) | Second Quarter of FY2017<br>(as of September 30, 2017) |
| NET ASSETS  |                                  |  |
| Shareholders' equity:                                     |                                  |  |
| Common stock  | 70,175                           | 70,175   |
| Additional paid-in capital                                | 24,707                           | 24,707   |
| Retained earnings   | 449,713                          | 465,518  |
| Less: treasury stock                                      | (20,145)                         | (20,139)   |
| Total shareholders' equity                                | 524,450                          | 540,262  |
| Accumulated other comprehensive income:                   |                                  |  |
| Valuation differences on available-for-sale<br>securities | 56,945                           | 62,880   |
| Deferred gains (losses) on hedges                         | 6                                | (8)  |
| Foreign currency translation adjustments                  | 992                              | (45)   |
| Remeasurements of retirement benefit<br>plans             | (46,015)                         | (43,530)   |
| Total accumulated other comprehensive income              | 11,928                           | 19,295   |
| Non-controlling interests                                 | 16,606                           | 16,802   |
| Total net assets  | 552,985                          | 576,360  |
| Total liabilities and net assets                          | 1,521,800                        | 1,535,220  |

# (2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

|   |  | (Unit: Millions of yer   |
|---|--|--|
|   | Six months ended<br>Sep. 30, 2016<br>(from April 1, 2016 to<br>September 30, 2016) | Six months ended<br>Sep. 30, 2017<br>(from April 1, 2017 to<br>September 30, 2017) |
| Revenues  | 909,278  | 956,131  |
| Operating costs   | 831,745  | 870,564  |
| Gross profit  | 77,532   | 85,567   |
| Selling, general and administrative expenses                        | 53,080   | 53,334   |
| Operating income  | 24,452   | 32,232   |
| Non-operating income:   | · · · · · ·  |  |
| Interest income   | 216  | 247  |
| Dividends income  | 1,730  | 2,086  |
| Equity in earnings of unconsolidated<br>subsidiaries and affiliates | 1,031  | 392  |
| Other   | 3,809  | 2,107  |
| Total non-operating income  | 6,789  | 4,833  |
| Non-operating expenses:   |  |  |
| Interest expenses   | 1,729  | 1,650  |
| Other   | 1,349  | 933  |
| Total non-operating expenses  | 3,078  | 2,583  |
| Ordinary income   | 28,163   | 34,482   |
| Extraordinary income:   |  |  |
| Gain on sales of non-current assets                                 | 2,869  | 2,099  |
| Gain on sales of investment securities                              | 65   | 64   |
| Gain on step acquisitions   | 2,291  | -  |
| Other   | 36   | 50   |
| Total extraordinary income  | 5,262  | 2,22   |
| Extraordinary loss:   |  |  |
| Loss on disposal of non-current assets                              | 1,038  | 2,598  |
| Loss on disaster  | 854  | -  |
| Loss on transition to defined-contribution<br>plans                 | 679  | -  |
| Other   | 655  | 100  |
| Total extraordinary loss  | 3,227  | 2,699  |
| Profit before income taxes  | 30,198   | 34,004   |
| Income taxes  | 11,709   | 11,949   |
| Profit  | 18,489   | 22,05  |
| Profit attributable to non-controlling<br>Interests                 | 196  | 484  |
| Profit attributable to owners of parent                             | 18,292   | 21,57  |
|   | - ,  |  |

Consolidated Statements of Comprehensive Income

| Concentrated Statements of Comprehensive mod   |  |  |
|--|--|--|
|  |  | (Unit: Millions of yen)  |
|  | Six months ended<br>Sep. 30, 2016<br>(from April 1, 2016 to<br>September 30, 2016) | Six months ended<br>Sep. 30, 2017<br>(from April 1, 2017 to<br>September 30, 2017) |
| Profit   | 18,489   | 22,055   |
| Other comprehensive income:  |  |  |
| Valuation differences on available-for-sale<br>securities  | (2,790)  | 5,933  |
| Deferred gains (losses) on hedges  | (162)  | (14)   |
| Foreign currency translation adjustments   | (19,296)   | (1,059)  |
| Remeasurements of retirement benefit plans   | 4,819  | 2,474  |
| Share of other comprehensive income (loss)<br>of affiliates accounted for using the equity<br>method | (344)  | (22)   |
| Other comprehensive income   | (17,774)   | 7,311  |
| Comprehensive income   | 714  | 29,367   |
| (Comprehensive income (loss) attributable to)  |  |  |
| Owners of parent   | 971  | 28,937   |
| Non-controlling interests  | (256)  | 429  |

# (3) Consolidated Statements of Cash Flows

|  |  | (Unit: Millions of yen)  |
|--|--|--|
|  | Six months ended<br>Sep. 30, 2016<br>(from April 1, 2016 to<br>September 30, 2016) | Six months ended<br>Sep. 30, 2017<br>(from April 1, 2017 to<br>September 30, 2017) |
| Cash flows from operating activities   |  |  |
| Income before income taxes and non-<br>controlling interests                                       | 30,198   | 34,004   |
| Depreciation and amortization  | 25,629   | 23,500   |
| Interest and dividend income   | (1,947)  | (2,334)  |
| Interest expenses  | 1,729  | 1,650  |
| Equity in (earnings) losses of<br>unconsolidated subsidiaries and affiliates                       | (1,031)  | (392)  |
| (Gain) loss on step acquisitions   | (2,291)  | —  |
| (Increase) decrease in trade receivables   | 13,057   | 2,457  |
| (Increase) decrease in inventories   | 13   | (1,591)  |
| Increase (decrease) in accounts payable  | (10,769)   | (5,441)  |
| Other  | 4,714  | 9,710  |
| Sub-total  | 59,302   | 61,563   |
| Interest and dividends received  | 1,451  | 2,471  |
| Interest paid  | (1,787)  | (1,727)  |
| Income taxes paid  | (12,983)   | (16,342)   |
| Net cash provided by operating activities  | 45,982   | 45,965   |
| Cash flows from investing activities<br>Payment for purchase of property and<br>equipment          | (36,830)   | (62,300)   |
| Proceeds from sales of property and equipment  | 3,159  | 985  |
| Payment for purchase of investment securities  | (5,544)  | (1,576)  |
| Proceeds from sales of investment securities   | 5,669  | 117  |
| Payment for purchase of shares of<br>subsidiaries resulting in change in scope of<br>consolidation | (2,105)  | _  |
| Other  | 2,072  | (3,016)  |
| Net cash used in investing activities  | (33,579)   | (65,790)   |
| Cash flows from financing activities   |  |  |
| Net increase (decrease) in short-term loans payable  | (864)  | 2,381  |
| Proceeds from long-term loans payable  | 12,286   | 24   |
| Payment for long-term loans payable  | (25,348)   | (17,318)   |
| Proceeds from issuance of bonds  | 80,000   | —  |
| Cash dividends   | (6,005)  | (5,760)  |
| Payment for purchase of treasury stock   | (8,514)  | (12)   |
| Other  | (1,380)  | (666)  |
| Net cash provided by (used in) financing   | 50,172   | (21,353)   |
| Effect of exchange rate changes on cash and<br>cash equivalents                                    | (7,907)  | (379)  |
| Net increase (decrease) in cash and cash equivalents   | 54,667   | (41,557)   |
| Cash and cash equivalents at beginning of<br>year  | 146,007  | 163,386  |
| Increase (decrease) in cash and cash equivalents due to change in scope of                         | 740  | _  |
| consolidation<br>Cash and cash equivalents at end of period  | 201,415  | 121,829  |
| _  |  |  |

(4) Notes to Consolidated Financial Statements (Notes Regarding Going Concern Assumption) Not applicable.

(Notes in Cases Where There are Significant Changes in Amount of Shareholders' Equity) Not applicable.

(Adoption of Special Accounting Treatment for Preparing Quarterly Consolidated Financial Statements) (Calculation of Tax Expenses)

Tax expenses are calculated by reasonably estimating the effective tax rate following application of tax effect accounting to income before income taxes for the consolidated fiscal year, which includes the second quarter ended September 30, 2017, and multiplying income before income taxes by said estimated effective tax rate.

(Changes in Accounting Policies, Changes in Accounting Estimates and Corrections of Errors) (Changes in Accounting Policies that are Difficult to Distinguish from Changes in Accounting Estimates and Changes in Accounting Estimates)

The depreciation method for property and equipment (excluding leased assets) of the Company and some domestic consolidated subsidiaries was changed to the straight-line method from the first quarter ended June 30, 2017, although previously the straight-line method had been mainly used for buildings and the declining-balance method had been mainly used for those other than buildings.

The Company announced an "organizational reform with the aim of shifting to a one-stop structure that can leverage the Group's comprehensive capabilities in land, marine and air transport" in April 2015, and has been pushing forward with the establishment of a customer-oriented account sales structure, which consistently covers from sales to operation. As a result of these initiatives, the Company has realized decision-making based on overall optimization of capital investment as a Group as well as the provision of services that effectively utilize management resources in the fiscal year ending March 31, 2018. Specifically, improvement in efficiency and stability has been achieved for asset operations by consolidating the ownership of vehicles, warehouse facilities, etc., which had been separately held by each business division and multiple distribution centers, to major distribution centers. Furthermore, the Company and its group companies have promoted the unified operation of non-current assets, enabling stable operation in the Logistics Support Business, such as in vehicle maintenance. In addition, spurred by multiple large-scale investment projects that started full operation from the fiscal year ending March 31, 2018, and realized further stability in asset operations. Taking this opportunity, the Company verified the status of use of domestic property and equipment.

As a result, going forward, the joint use of facilities will be promoted through the strengthening of the "one-stop structure" for land, marine and air transport in the Group as a whole, and facilities are expected to be operated stably over the period of service. Therefore, the Company judged that cost allocation by the straight-line method can reflect the actual economic conditions of the Group more appropriately and that the unification of the depreciation methods of the Group will enhance business management.

At the same time, the Company changed the useful lives of some vehicles to those that better reflect the actual conditions by reviewing the status of operations.

As a result of these changes, operating income, ordinary income and income before income taxes for the six months ended September 30, 2017 increased by ¥339.0 million, respectively, compared with the figures calculated based on the previous method.

(Segment Information, etc.)

[Segment Information]

1. Six months ended September 30, 2016 (From April 1, 2016 to September 30, 2016)

Revenues and income (loss) by reportable segment

|                                     |         |              |        | (Unit            | : Millions of yen) |  |  |  |  |  |  |
|-------------------------------------|---------|--------------|--------|------------------|--------------------|--|--|--|--|--|--|
|                                     |         | Logistics    |        |                  |                    |  |  |  |  |  |  |
|                                     | Japan   | The Americas | Europe | Europe East Asia |                    |  |  |  |  |  |  |
| Revenues                            |         |              |        |                  |                    |  |  |  |  |  |  |
| Revenues from<br>external customers | 560,009 | 35,692       | 36,664 | 43,524           | 31,133             |  |  |  |  |  |  |
| Intersegment                        | 6,282   | 6,226        | 2,458  | 4,124            | 3,004              |  |  |  |  |  |  |
| Total                               | 566,292 | 41,919       | 39,123 | 47,648           | 34,138             |  |  |  |  |  |  |
| Segment income                      | 16,487  | 2,430        | 855    | 597              | 1,118              |  |  |  |  |  |  |

|                                     | Security<br>Transportation | Heavy<br>Haulage &<br>Construction | Logistics<br>Support | Total   | Adjustment<br>(Note 1) | Amount recorded<br>in quarterly<br>consolidated<br>statement of<br>income<br>(Note 2) |
|-------------------------------------|----------------------------|------------------------------------|----------------------|---------|------------------------|---|
| Revenues                            |                            |                                    |                      |         |                        |   |
| Revenues from<br>external customers | 27,403                     | 21,885                             | 152,964              | 909,278 | -                      | 909,278   |
| Intersegment                        | 25                         | 367                                | 39,067               | 61,557  | (61,557)               | -   |
| Total                               | 27,428                     | 22,253                             | 192,032              | 970,836 | (61,557)               | 909,278   |
| Segment income                      | 447                        | 1,774                              | 3,370                | 27,081  | (2,628)                | 24,452  |

(Notes) 1. The segment income adjustment of ¥(2,628) million includes ¥229 million for the elimination of intersegment income, and ¥(2,862) million of corporate expenses not allocated to each reportable segment. The most significant portion of corporate expenses relates to corporate image advertising and the Company's administration of group companies.

2. Segment income has been reconciled with operating income in the quarterly consolidated statement of income.

## 2. Six months ended September 30, 2017 (From April 1, 2017 to September 30, 2017)

### Revenues and income (loss) by reportable segment

|                                  |         |              |        | (Unit:    | Millions of yen)        |  |  |  |  |  |
|----------------------------------|---------|--------------|--------|-----------|-------------------------|--|--|--|--|--|
|                                  |         | Logistics    |        |           |                         |  |  |  |  |  |
|                                  | Japan   | The Americas | Europe | East Asia | South Asia &<br>Oceania |  |  |  |  |  |
| Revenues                         |         |              |        |           |                         |  |  |  |  |  |
| Revenues from external customers | 577,333 | 37,487       | 40,983 | 49,572    | 35,442                  |  |  |  |  |  |
| Intersegment                     | 6,913   | 7,345        | 2,843  | 5,214     | 4,095                   |  |  |  |  |  |
| Total                            | 584,247 | 44,833       | 43,827 | 54,787    | 39,538                  |  |  |  |  |  |
| Segment income                   | 20,087  | 2,708        | 1,728  | 768       | 1,633                   |  |  |  |  |  |

|                                     | Security<br>Transportation | Heavy<br>Haulage &<br>Construction | Logistics<br>Support | Total     | Adjustment<br>(Note 1) | Amount recorded<br>in quarterly<br>consolidated<br>statement of<br>income<br>(Note 2) |
|-------------------------------------|----------------------------|------------------------------------|----------------------|-----------|------------------------|---|
| Revenues                            |                            |                                    |                      |           |                        |   |
| Revenues from<br>external customers | 28,672                     | 24,716                             | 161,922              | 956,131   | -                      | 956,131   |
| Intersegment                        | 20                         | 150                                | 42,374               | 68,958    | (68,958)               | -   |
| Total                               | 28,693                     | 24,866                             | 204,296              | 1,025,090 | (68,958)               | 956,131   |
| Segment income                      | 879                        | 2,345                              | 5,326                | 35,477    | (3,244)                | 32,232  |

(Notes) 1. The segment income adjustment of ¥(3,244) million includes ¥(94) million for the elimination of intersegment income, and ¥(3,161) million of corporate expenses not allocated to each reportable segment. The most significant portion of corporate expenses relates to corporate image advertising and the Company's administration of group companies.

2. Segment income has been reconciled with operating income in the quarterly consolidated statement of income.

## 3. Matters related to changes in reportable segments, etc.

As described in "Changes in Accounting Policies that are Difficult to Distinguish from Changes in Accounting Estimates and Changes in Accounting Estimates," the Company and some of its consolidated domestic subsidiaries changed the depreciation method of property and equipment from the declining-balance method, which had previously been the main method of use other than for buildings, to the straight-line method from the first quarter ended June 30, 2017, and also changed the useful lives of some vehicles.

As a result of these changes, segment income of the six months ended September 30, 2017 increased by ¥2,687 million in "Japan (Logistics)," ¥345 million in "Security Transportation," ¥158 million in "Heavy Haulage & Construction" and ¥198 million in "Logistics Support" compared with figures calculated based on the previous method.

## (Significant Subsequent Events)

(Change in the Number of Shares Constituting One Share Unit, Consolidation of Shares, etc.)

Proposals regarding the number of shares constituting one share unit, the consolidation of shares and partial amendments to the Articles of Incorporation were approved at the 111th Ordinary General Meeting of Shareholders held on June 29, 2017. Accordingly, the Company changed the number of shares constituting one share unit from 1,000 shares to 100 shares effective from October 1, 2017, consolidated 10 shares of its common stock into 1 share and changed the total number of authorized shares from 3,988.0 million shares to 398.8 million shares.

# 3. Reference Materials

(1) Consolidated Reference Materials

Financial Results of Reportable Segment

|                                      |                    |           |                                 |           |           |           |         | (Unit: Millions | s of yen, %) |
|--------------------------------------|--------------------|-----------|---------------------------------|-----------|-----------|-----------|---------|-----------------|--------------|
|                                      |                    |           |                                 | Six month |           | Six month |         | Chanç           | je           |
|                                      |                    |           |                                 | Sep. 30   | , 2017    | Sep. 30   | , 2016  | Amount          | Ratio        |
|                                      |                    |           | Japan                           |           | 584,247   |           | 566,292 | 17,955          | 3.2          |
|                                      |                    | 6         | The Americas                    |           | 44,833    |           | 41,919  | 2,913           | 7.0          |
|                                      | Ħ                  | Logistics | Europe                          |           | 43,827    |           | 39,123  | 4,704           | 12.0         |
|                                      | gmer               | Log       | East Asia                       |           | 54,787    |           | 47,648  | 7,138           | 15.0         |
|                                      | Reportable Segment |           | South Asia & Oceania            |           | 39,538    |           | 34,138  | 5,399           | 15.8         |
| uues                                 | table              |           | Subtotal                        |           | 767,233   |           | 729,121 | 38,111          | 5.2          |
| Revenues                             | epor               |           | Security Transportation         |           | 28,693    |           | 27,428  | 1,264           | 4.6          |
| Ľ.                                   | Ŕ                  |           | Heavy Haulage &<br>Construction |           | 24,866    |           | 22,253  | 2,613           | 11.7         |
|                                      |                    |           | Logistics Support               | 204,296   |           | 192,032   |         | 12,264          | 6.4          |
|                                      | Subtotal 1,0       |           |                                 |           | 1,025,090 |           | 970,836 | 54,253          | 5.6          |
|                                      |                    |           | Adjustment                      | (68,958)  |           | (61,557)  |         | (7,400)         | -            |
|                                      |                    |           | Total                           | 956,131   |           | 909,278   |         | 46,852          | 5.2          |
|                                      |                    |           | Japan                           | [3.4]     | 20,087    | [2.9]     | 16,487  | 3,600           | 21.8         |
|                                      |                    |           | The Americas                    | [6.0]     | 2,708     | [5.8]     | 2,430   | 277             | 11.4         |
|                                      |                    | stics     | Europe                          | [3.9]     | 1,728     | [2.2]     | 855     | 872             | 102.0        |
|                                      | nent               | Logistics | East Asia                       | [1.4]     | 768       | [1.3]     | 597     | 171             | 28.7         |
| me<br>me)                            | Reportable Segment |           | South Asia & Oceania            | [4.1]     | 1,633     | [3.3]     | 1,118   | 515             | 46.1         |
| Inco                                 | able               |           | Subtotal                        | [3.5]     | 26,925    | [2.9]     | 21,489  | 5,436           | 25.3         |
| nent<br>ating                        | epor               |           | Security Transportation         | [3.1]     | 879       | [1.6]     | 447     | 431             | 96.5         |
| Segment Income<br>(Operating Income) | Ř                  |           | Heavy Haulage &<br>Construction | [9.4]     | 2,345     | [8.0]     | 1,774   | 571             | 32.2         |
|                                      |                    |           | Logistics Support               | [2.6]     | 5,326     | [1.8]     | 3,370   | 1,956           | 58.1         |
|                                      |                    |           | Subtotal                        | [3.5]     | 35,477    | [2.8]     | 27,081  | 8,395           | 31.0         |
|                                      |                    |           | Adjustment                      |           | (3,244)   |           | (2,628) | (615)           | _            |
|                                      |                    |           | Total                           | [3.4]     | 32,232    | [2.7]     | 24,452  | 7,780           | 31.8         |

(Note) Figures in brackets indicate Operating Margins.

Forecast of Financial Results for FY2017 (Full Year)

(Unit: Millions of yen, %)

|                                      |                    |           |                                 |                      |           |           |           | (Unit: Millions | soryen, %) |      |
|--------------------------------------|--------------------|-----------|---------------------------------|----------------------|-----------|-----------|-----------|-----------------|------------|------|
|                                      |                    |           |                                 | FY2                  | 017       | FY2       | 2016      | Chang           | ge         |      |
|                                      |                    |           |                                 |                      | Amount    |           | Amount    | Ratio           |            |      |
|                                      |                    |           | Japan                           |                      | 1,182,200 |           | 1,155,713 | 26,486          | 2.3        |      |
|                                      |                    |           | The Americas                    |                      | 93,000    |           | 83,831    | 9,168           | 10.9       |      |
|                                      | Ŧ                  | Logistics | Europe                          |                      | 92,600    |           | 79,286    | 13,313          | 16.8       |      |
|                                      | men                | Log       | East Asia                       |                      | 112,900   |           | 101,746   | 11,153          | 11.0       |      |
|                                      | Reportable Segment |           | South Asia & Oceania            |                      | 85,500    |           | 70,343    | 15,156          | 21.5       |      |
| Revenues                             | able               |           | Subtotal                        |                      | 1,566,200 |           | 1,490,923 | 75,276          | 5.0        |      |
| levei                                | pode               |           | Security Transportation         |                      | 57,300    |           | 54,781    | 2,518           | 4.6        |      |
| £                                    | Å                  |           | Heavy Haulage &<br>Construction |                      | 45,800    |           | 46,985    | (1,185)         | (2.5)      |      |
|                                      |                    |           | Logistics Support               | 420,300              |           | 403,994   |           | 16,305          | 4.0        |      |
|                                      | Subtotal 2,089,600 |           |                                 |                      |           | 1,996,683 |           | 92,916          | 4.7        |      |
|                                      | Adjustment         |           |                                 | (149,600)            |           | (132,381) |           | (17,218)        | -          |      |
|                                      | Total              |           | 1,940,000                       |                      |           | 1,864,301 | 75,698    | 4.1             |            |      |
|                                      |                    |           | Japan                           | [3.8]                | 45,100    | [3.3]     | 38,658    | 6,441           | 16.7       |      |
|                                      |                    |           | The Americas                    | [5.5]                | 5,100     | [5.7]     | 4,772     | 327             | 6.9        |      |
|                                      |                    | Logistics | Europe                          | [4.0]                | 3,700     | [2.6]     | 2,030     | 1,669           | 82.2       |      |
|                                      | ment               |           | Reportable Segment              | East Asia            | [1.5]     | 1,700     | [1.1]     | 1,117           | 582        | 52.1 |
| ne<br>me)                            | Seg                |           |                                 | South Asia & Oceania | [4.2]     | 3,600     | [3.5]     | 2,486           | 1,113      | 44.8 |
| Incol                                | able               |           | Subtotal                        | [3.8]                | 59,200    | [3.3]     | 49,065    | 10,134          | 20.7       |      |
| nent<br>ating                        | pode               |           | Security Transportation         | [3.1]                | 1,800     | [1.8]     | 964       | 835             | 86.6       |      |
| Segment Income<br>(Operating Income) | Å                  |           | Heavy Haulage &<br>Construction | [9.0]                | 4,100     | [8.3]     | 3,883     | 216             | 5.6        |      |
|                                      |                    |           | Logistics Support               | [2.6]                | 11,100    | [2.5]     | 10,015    | 1,084           | 10.8       |      |
|                                      |                    |           | Subtotal                        | [3.6]                | 76,200    | [3.2]     | 63,930    | 12,269          | 19.2       |      |
|                                      |                    |           | Adjustment                      |                      | (7,200)   |           | (6,498)   | (701)           | -          |      |
|                                      |                    |           | Total                           | [3.6]                | 69,000    | [3.1]     | 57,431    | 11,568          | 20.1       |      |
|                                      |                    |           |                                 |                      |           |           |           |                 |            |      |

(Notes) 1. The above Forecast of Financial Results for FY2017 (Full Year) is a revision of the Forecast of Consolidated Financial Results for FY2017 announced on July 31, 2017.

2. Figures in brackets indicate Operating Margins.

# (2) Non-consolidated Reference Materials

oSummary of Non-consolidated Statements of Income

(Unit: Millions of yen, %)

|                |                                 |  |                        |               |                        |               | `````````````````````````````````````` | lions of yen, %) |
|----------------|---------------------------------|--|------------------------|---------------|------------------------|---------------|--|------------------|
|                |                                 |  | Six months             |               | Six months             |               | Cha                                    | inge             |
|                |                                 |  | ended Sep. 30,<br>2017 | % in<br>Sales | ended Sep. 30,<br>2016 | % in<br>Sales | Amount                                 | Ratio            |
|                |                                 | ay utilization transportation                  | 41,603                 | 7.8           | 39,772                 | 7.8           | 1,831                                  | 4.6              |
|                | Motor<br>transportation         | Combined delivery<br>services                  | 39,978                 | 7.5           | 39,224                 | 7.7           | 753                                    | 1.9              |
|                | loto                            | Chartered truck services                       | 134,106                | 25.2          | 132,058                | 25.8          | 2,047                                  | 1.6              |
|                | N<br>trans                      | Subtotal                                       | 174,085                | 32.7          | 171,283                | 33.5          | 2,801                                  | 1.6              |
|                |                                 | Marine transportation                          | 36,342                 | 6.8           | 34,905                 | 6.8           | 1,437                                  | 4.1              |
|                | tion                            | Harbor transportation                          | 27,061                 | 5.1           | 25,805                 | 5.1           | 1,256                                  | 4.9              |
|                | and harbor<br>sportation        | Subtotal                                       | 63,404                 | 11.9          | 60,710                 | 11.9          | 2,693                                  | 4.4              |
|                | e al<br>Ispo                    | (Exports)                                      | [ 30,061 ]             |               | [ 28,943 ]             |               | [ 1,117 ]                              | [ 3.9 ]          |
|                | larine ;<br>trans               | (Imports)                                      | [ 19,741 ]             |               | [ 18,547 ]             |               | [ 1,193 ]                              | [ 6.4 ]          |
| nes            | Ň                               | (Domestic)                                     | [ 13,602 ]             | _             | [ 13,219 ]             |               | [ 382 ]                                | [ 2.9 ]          |
| Revenues       |                                 | Warehousing                                    | 55,600                 | 10.4          | 56,081                 | 11.0          | (481)                                  | (0.9)            |
| Re             | Air transportation              | International<br>air freight                   | 56,717                 | 10.7          | 45,772                 | 9.0           | 10,944                                 | 23.9             |
|                | oort                            | (Exports)                                      | [ 43,804 ]             | <u>-</u> .    | [ 34,077 ]             | <del></del> . | [ 9,726 ]                              | [ 28.5 ]         |
|                | unsp                            | (Imports)                                      | [ 12,912 ]             | _             | [ 11,694 ]             |               | [ 1,218 ]                              | [ 10.4 ]         |
|                | ° tra                           | Domestic air freight                           | 19,389                 | 3.6           | 19,382                 | 3.8           | 6                                      | 0.0              |
|                |                                 | Subtotal                                       | 76,106                 | 14.3          | 65,155                 | 12.8          | 10,951                                 | 16.8             |
|                | -                               | vy haulage & construction                      | 31,153                 | 5.9           | 27,571                 | 5.4           | 3,582                                  | 13.0             |
|                | Incide                          | ental operations and others                    | 90,547                 | 17.0          | 90,006                 | 17.6          | 540                                    | 0.6              |
|                |                                 | Total  | 532,501                | 100.0         | 510,581                | 100.0         | 21,919                                 | 4.3              |
|                |                                 | mestic operation-related revenues)             | [ 411,160 ]            | 77.2          | [ 403,507 ]            | 79.0          | [ 7,653 ]                              | [ 1.9 ]          |
|                | ·                               | erseas-related revenues)                       | [ 121,340 ]            | 22.8          | [ 107,074 ]            | 21.0          | [ 14,266 ]                             | [ 13.3 ]         |
|                | nel<br>ses                      | Drivers/workers                                | 59,628                 | 11.2          | 60,111                 | 11.8          | (482)                                  | (0.8)            |
|                | Personnel<br>expenses           | Office personnel                               | 67,105                 | 12.6          | 68,297                 | 13.4          | (1,192)                                | (1.7)            |
|                | exp                             | Subtotal                                       | 126,733                | 23.8          | 128,409                | 25.2          | (1,675)                                | (1.3)            |
| ses            | Б                               | Railway  | 21,481                 | 4.0           | 20,455                 | 4.0           | 1,025                                  | 5.0              |
| ens            | ardii<br>sts                    | Marine   | 13,853                 | 2.6           | 11,617                 | 2.3           | 2,236                                  | 19.3             |
| exp            | <sup>c</sup> orwarding<br>costs | Air  | 22,579                 | 4.3           | 16,413                 | 3.2           | 6,165                                  | 37.6             |
| ating expenses |                                 | Subtotal                                       | 57,915                 | 10.9          | 48,487                 | 9.5           | 9,428                                  | 19.4             |
| Operati        |                                 | /ehicle chartering and<br>subcontracting costs | 222,324                | 41.8          | 213,045                | 41.7          | 9,279                                  | 4.4              |
| ō              | •                               | reciation and amortization                     | 12,366                 | 2.3           | 13,830                 | 2.7           | (1,463)                                | (10.6)           |
|                | F                               | acility usage charges                          | 35,841                 | 6.7           | 35,663                 | 7.0           | 178                                    | 0.5              |
|                |                                 | Other  | 60,161                 | 11.3          | 58,187                 | 11.4          | 1,973                                  | 3.4              |
|                |                                 | Total  | 515,344                | 96.8          | 497,623                | 97.5          | 17,720                                 | 3.6              |
|                | Operating income                |  | 17,157                 | 3.2           | 12,958                 | 2.5           | 4,199                                  | 32.4             |
|                |                                 | n-operating income                             | 5,719                  | 1.1           | 5,382                  | 1.1           | 336                                    | 6.3              |
|                | Non                             | -operating expenses                            | 1,979                  | 0.4           | 2,329                  | 0.5           | (350)                                  | (15.0)           |
|                |                                 | Ordinary income                                | 20,897                 | 3.9           | 16,011                 | 3.1           | 4,886                                  | 30.5             |
|                | Ex                              | traordinary income                             | 1,735                  | 0.3           | 6,093                  | 1.2           | (4,357)                                | (71.5)           |
|                | E                               | Extraordinary loss                             | 1,884                  | 0.3           | 1,979                  | 0.4           | (95)                                   | (4.8)            |
|                | Incom                           | e before income taxes                          | 20,749                 | 3.9           | 20,125                 | 3.9           | 623                                    | 3.1              |
|                |                                 | Income taxes                                   | 6,290                  | 1.2           | 7,045                  | 1.3           | (755)                                  | (10.7)           |
|                |                                 | Net income                                     | 14,459                 | 2.7           | 13,080                 | 2.6           | 1,378                                  | 10.5             |