To whom it may concern

Name of the company Nippon Express Co., Ltd.

Name of representative Mitsuru Saito

President, CEO (Code No. 9062

First Section of the Tokyo Stock

Exchange)

## Notice of Retirement of Treasury Stock (Retirement of Treasury Stock in Accordance with Provisions of Article 178 of the Companies Act)

At the meeting of the Board of Directors held on March 24, 2020, Nippon Express Co., Ltd. (the "Company") resolved the retirement of a portion of the treasury stock it holds in accordance with Article 178 of the Companies Act, as described below.

## Notes

Reason for the Retirement of Treasury Stock
The Company has acquired and holds treasury stock to provide for flexible capital strategy
such as share exchanges, but will retire a portion of its treasury stock with the intent of
eliminating concerns about future stock dilution.

2. Details of Matters regarding the Retirement

(1) Type of shares to be retired: Common stock of the Company

(2) Total number of shares to be retired: 2,000,000 shares

(Ratio to the total number of issued shares

prior to retirement: 2.04%)

(3) Scheduled retirement date: March 31, 2020

(Reference)

Total number of issued shares after retirement: 96,000,000 shares

End